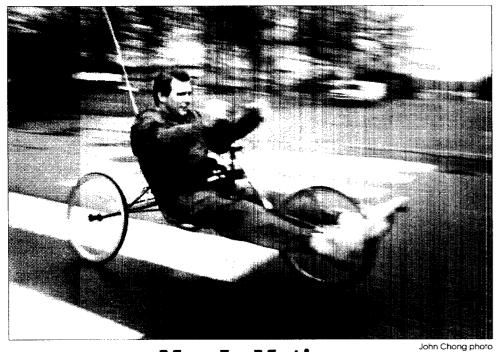
## THE UNIVERSITY OF BRITISH COLUMBIA

# March 23, 1995 Volume 41. Number 6



## Man In Motion

Rick Hansen speeds along West Mall on a hand-propelled three-wheeled cycle. The 15-kilogram Varna II cycle is highly manoeuverable and has 18 gears for a variety of uses. Hansen is national Fellow, Disabilities in the Rick Hansen National Fellow Program at UBC. He is also director of the Life Skills Motivation Centre, which is part of UBC's Institute of Health Promotion Research.

# **BoG** approves fee for new MBA program

### by Abe Hefter

### Staff writer

UBC's Board of Governors has approved an increase in tuition fees for a radically revised MBA program in the Faculty of Commerce and Business Administration.

Tuition for the new 15-month program, which goes to Senate for approval next month, will be \$7,000 for 1995-96, which is still far short of full cost recovery. The faculty may eventually consider recommending a further increase in tuition

The revised program means a single,

15-month program will replace the traditional two, eight-month sessions and enable graduates to enter the business world five months earlier. Anticipated earnings during this initial period in the work force would more than defray the \$2,500-increase in tuition, said Acting Dean Derek Atkins.

A part-time study program, which normally requires three years of study, will also be available in September 1996.

The foundation material of business education has been completely rewritten and restructured by the Faculty of Commerce and Business Administration to be

See MBA Page 2

# Is it real, or is it acoustical virtual reality?

### by Abe Heffer

### Staff writer

It's one thing to don a pair of headphones to listen to a selection of recorded concert hall music. It's another to slip on a pair of headphones to listen to a piece of concert hall music in a concert hall that hasn't even been built yet. However, as a result of research being done by Asst. Prof. Murray Hodgson and a group of UBC master's students it will soon be possible to experience the acoustical environment of an area through computer simulation. It's called acoustical virtual reality, or auralization. And as the term would suggest, it is the acoustical equivalent of visualization. "Using a computer, it will be possible to simulate the acoustical environment of a particular room in such a way that the person feels as if he or she is in the real environment," said Hodgson, who has a joint appoint-

ment in the departments of Occupational Hygiene and Mechanical Engineering.

"Auralization is increasingly becoming an important aspect of my research activity. In addition, industrial applications will result in cost-saving implications for people who are in the business of designing and building concert halls, theatres and offices." Hodgson is currently writing the software and assembling the computer hardware that will make auralization a virtual acoustical reality at UBC within one year. Although there are operational systems in existence at other labs around the world, Hodgson said they are limited by very large calculation times and computer hardware requirements. "Auralization involves complex signal processing techniques which are implemented using computers and signal processing cards," Hodgson explained.

## Federal funding slashed

# Cuts pose threat to research programs

news as Canada's largest research funding agencies decide how to make cuts announced in the recent federal government budget.

Everyone from graduate students to directors of prestigious research centres will feel the pinch as agencies funding research in medicine, science, engineering, social sciences and humanities are forced to slash their budgets by more than \$200 million in the next three years.

UBC's share of those cuts is unknown. but university researchers here stand to

lose millions of dollars, threatening well-established programs and making it difficult to initiate new projects.

The university's largest source of research funding, the Natural Sciences and Engineering Research Council (NSERC), will be cut 14 per cent over the next three years, a total shortfall of \$142 million from previously approved funding levels. The Medical Research

Council (MRC), the next largest funding agency,

will lose 10 per cent of its budget over three years, while the Social Sciences and Humanities Research Council (SSHRC) will suffer a 14 per cent cut.

UBC initiatives that rely on major grants from other sources may also be in jeopardy. The Centre for Human Settlements must renegotiate a \$6-million grant with the Canadian International Development Agency, which had its budget trimmed by \$300 million.

As well, both the National Networks of Centres of Excellence and the Canadian Institute for Advanced Research suffered cuts.

The worst loss, however, will be from NSERC funding. UBC is a major recipient of NSERC grants, second among Canadian universities this year only to the University of Toronto, but often ranked first in the country.

UBC researchers received nearly \$29 million from NSERC this year in research grants, equipment and fellowships, university-industry programs and strategic grants.

UBC researchers are bracing for bad | NSERC will have a very negative impact on UBC and further erode Canada's already slim research base, leaving capable researchers without the funding they need to continue their work.

> "There are some very good researchers who will be losing their research funding and important programs that will be cancelled," she said.

> "On one hand, we tell our young people to choose a career in science and technology, but on the other we are not using the capacity we already have in our universities. That's a contradiction I don't understand," Salcudean said.

The MRC will see its budget reduced by 10 per cent over the next three years for a total loss of almost \$60 million.

"The obvious effect is that it is going to be harder for people to get a grant," said Dr. Bernard Bressler, head of the Dept. of Anatomy and MRC regional director for UBC.

In 1994/95, 246 UBC researchers shared about \$17 million in MRC funding for core programs.

"As of September last

year, only 20 per cent of the faculty who applied for new grants were successful," Bressler said. "That's down five per cent from the year before because of budget constraints; now we have a budget cut."

Bressler also noted that the number of faculty receiving grant renewals may decrease to as low as 50 per cent from a current level of 65 per cent.

In addition, a special fund sponsored by the council, which supports medical students engaged in summer research projects during their first two years of study, may be in jeopardy, he said.

Bressler anticipates that cuts in federal transfer payments to the provinces - beginning next year — will have an impact on the infrastructure required to support the research effort.

Infrastructure costs are paid out of the university's general purpose operating fund which is determined by the amount received from the province's transfer payment allocation.



See NOISE Page 2

Martha Salcudean, associate vicepresident, Research, said the cuts to

"It is important to realize that the full impact is not yet known," Bressler cautioned.

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UBC inventors urged to act now with changes to	U.S. patent law pending
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Profile: Avalanche expert Prof. David McClung likes living on the edge



## GVRD does not manage UEL

### Editor:

Page 12 of the March 9, 1995 UBC Reports states "The UEL... is managed by the

### Greater Vancouver Regional District on behalf of the province." This is untrue. It is managed by an on-site management directly responsible to the minister of Municipal Affairs. The GVRD has nothing to do with it, but so much misinformation about the UEL has been spread over many

LETTERS POLICY

UBC Reports welcomes letters to the editor on topics relevant to the university community. Letters must be signed and include an address

and phone number for verification. Please limit letters, which may be edited for length, style and clarity, to 300 words. Deadline is 10 days before publication date. Submit letters in person or by mail to the UBC

Public Affairs Office, 207-6328 Memorial Rd., Vancouver, BC, V6T 1Z2, by

fax to 822-2684 or by e-mail to pmmartin@ unixg.ubc.ca.

years by the proponents of incorporation that anyone who makes an unchecked statement about this area has a very good chance of getting it wrong.

Ralph Spitzer Prof. Emeritus, Pathology Vancouver, B.C.

## MBA Continued from Page 1 delivered in a single inte

delivered in a single integrated core followed by a choice of specialization," said Atkins.

"The movement away from a general management degree to one that adds real value through a specialized course of study has been greeted with keen interest by prospective students.

"An increase in tuition fees was necessary to help defray some of the costs associated with running enhanced student services like the Career Centre and the Study Abroad and Exchange Program."

The revised curriculum will enable students to meet the dramatically changing expectations of employers.

With middle levels of management shrinking and businesses taking on a flatter organizational structure, the program design committee of faculty members Ron Giammarino, Ken MacCrimmon and David McPhillips determined that specialization would be the key component of a revamped MBA program. It also capitalizes on the faculty's pre-eminence as the top research business school in Canada.

After completing a 14-week single integrated course, students will move into one of 11 areas of specialization, including international business, entrepreneurship, banking and international finance, and management information systems.

These specialized courses will be taught in six, six-week modules. The fourth module period will feature a hands-on internship program and work experience with a Canadian company.

"The entire program has been very strongly supported by the faculty's advisory council, which consists of representatives from the Canadian business community," said Atkins.

"Although other universities in this country are moving toward integrated MBA core programs, the enormous range of specialty courses that will be available at UBC is totally without precedent."

Six, one-week sessions devoted to professional development will form a common thread throughout the entire 15-month full-time program.

Students will have an opportunity to build skills associated with leadership, career guidance and personal communication. In addition, they will be encouraged to take part in UBC's international exchange programs.

Students with limited management background, or who lack adequate preparation in prerequisite courses, will be required to participate in a threeweek pre-core program consisting of non-credit basic business education. Topics will include accounting, computing, and economics.

"The implementation of this revised program over the last eight months has involved a huge effort on the part of the faculty," said Atkins. "This program will put UBC at the forefront of educational innovations amongst business schools."

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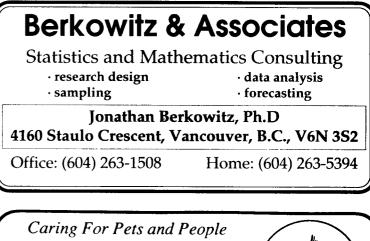
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## Noise

Continued from Page 1

The process involves digitizing a particular sound signal, such as speech or music. A computer model is needed to simulate the way a particular room or area would transform those signals and how the human ears would transform that sound.

Then, you must have the capability of replaying these sounds to a person through headphones, without distortion. Hodgson said

## Budget

Continued from Page 1

The MRC is scheduled to meet in Montreal this week to decide how it will distribute the cuts. the procedure involves compensating, electronically, for both the headphones and the listener's ears, so that the result of the simulation is the sound that would arrive at the listener's two eardrums in the real environment.

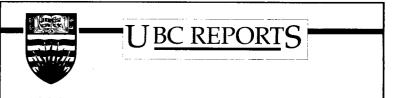
Hodgson and his team members are currently working with researchers in UBC's School of Audiology and Speech Sciences and the Psychology Dept. at the University of Toronto in a project involving speech understanding in the elderly.

Through auralization, they will attempt to determine how spatial characteristics of sounds affect the ability of the elderly to understand speech by simulating difficult hearing situations.

Hodgson said UBC will likely have two auralization systems in operation in about a year, with both industrial and academic applications.

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of funding should take as big a cut as those with much larger budgets," he said. For SSHRC, federal budget

From a national perspective, Slaymaker noted that the removal of all funding support to the Canadian Federation of the Humanities and to the Social Science Federation of Canada will have far-reaching implications for the roughly 100 academic associations they represent. With no central organization lobbying on their behalf, individual associations will be forced to generate their own income to run meetings and publish journals. The result, said Slaymaker, is that small academic associations will either become more regional or collapse altogether and affiliate with American counterparts. "It's a shadow of the political disintegration that's occurring in the whole country," said Slaymaker. "We'll have a split Canadian personality with no central body of Canadian academic effort."

Results will be published in the April issue of Decisions, MRC's in-house newsletter.

UBC, which traditionally ranks third after Montreal's McGill University and the University of Toronto in funding from the MRC, received 10.4 per cent of the council's total budget last year.

Olav Slaymaker, associate vice-president of Research for Humanities, Interdisciplinary Initiatives and Social Sciences, points out that the differential impact of a 14 per cent cut is far greater on SSHRC's \$100 million budget than on NSERC's annual allotment of \$500 million and the 10 per cent cut on MRC's \$300 million.

"It's reasonable that everyone should take a cut and share the load but unreasonable that the council with the smallest amount cuts translate into an immediate six per cent decrease in individual research operating grants and more extensive, but still undefined, cuts to strategic research grants for larger, interdisciplinary projects.

Two initiatives in the latter category are the Fraser Basin Eco-system Study, led by Michael Healey at the Westwater Research Centre, and the Entrepreneurship and Venture Capital Research Centre, directed by Commerce Prof. Raphael Amit.

Slaymaker says income from UBC's Hampton Place endowment is more important than ever. The Hampton fund, directed to new social sciences and humanities research initiatives and funded by the proceeds of land lease sales for market housing on campus, is UBC Reports is published twice monthly (monthly in December, June, July and August) for the entire university community by the UBC Public Affairs Office, 207-6328 Memorial Rd., Vancouver B.C., V6T 1Z2.

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# Changes in patent law will affect researchers

(UILO) is urging UBC researchers to disclose inventions to the UILO before changes to U.S. patent law come into effect.

Beginning June 8, the U.S. patent term for an invention will be 20 years, measured from the filing date of the patent application. Currently, the U.S. patent term for an invention is 17 years from the date of grant of the patent.

Since it can take several years to obtain a patent, this change in patent law may lead to shorter patent term protection

The UILO is asking that all researchers review their work in progress to determine if they have an invention to disclose.

The University-Industry Liaison Office | These disclosures should be submitted to the UILO as soon as possible, and the office will attempt to fast-track its evaluation to make any necessary patent applications before June 8.

> Researchers should remember that it is important they follow correct procedures for evidencing the date of an invention. As UBC policy number 88 states, if a patentable device or process might arise in the course of work on any project, "laboratory records should be kept in a bound, not loose-leaf, notebook and be dated, signed and witnessed as a routine procedure."

For more information on this and other U.S. patent changes, contact the UILO at 822-8580.

# 1995 honorary degree recipients **UBC** alumnus known as top of his field

Thomas Franck, a UBC alumnus

recognized worldwide as one of this generation's most productive and influential international legal scholars, will receive an honorary degree during the university's spring Congregation ceremonies on June 2.

Since 1965. Franck has been peerless as the director of the Center for International Studies at New York University.

He was cited by

the UBC Tributes Committee, which recommends nominees for honorary degrees, for his significant contribution to the betterment of international law and human rights on be-

During his career he has served as a legal advisor and

half of foreign governments.

counsellor to the governments of Tanzania, Kenya, Zanzibar. Mauritius, Solomon Islands, El Salvador, Chad, Bosnia and Herzegovina.

The author of numerous works on international and constitutional law, Franck is a threetime recipient of the Certificate of Merit awarded by the American Society of

International Law in recognition of his writing.

(This is the fourth in a series of articles featuring UBC's honorary degree recipients.)

# Author places stories in rural B.C. settings

**Thomas Franck** 

Celebrated novelist and UBC | His fiction has won the Governor graduate Jack Hodgins, author of General's Award, the Gibson's First Spit Delaney's Island, The Resurrec- | Novel Award, the Eaton's B.C. Book

tion of Joseph Bourne and other literary treasures of Canadian West



Award, the Com-

monwealth Literature Prize (Canada-Caribbean region)



Mechanical Engineering students Ian Colotla, (left) fourth-year computer automation option, and Wendy Ho, third-year electro-mechanical option, with an x-y table that Colotla designed and built. The table uses computer controls and a linear motor to make precision movements accurate up to one-thousandth of a millimetre. The same principles are used in industrial applications from machine tooling to making circuit boards.

# Engineering program takes novel approach

### by Gavin Wilson

Staff writer

A new program is educating Applied Science students in the interdisciplinary area of electrical and mechanical engineering design while giving them valuable industrial experience.

The five-year Electro-Mechanical Engineering Design program combines bachelor and master of engineering degree programs and provides for two summers working in industry.

As computers become more closely integrated into many products and processes, mechanical engineers must have an increasing knowledge of electronics and computer operation and software, said Yusuf Altintas, professor of Mechaniand communication skills.

"The reason we ask for good communications and interpersonal skills is simple," Altintas said. "No one can make an aircraft on their own; it requires a team."

When students are admitted to the program, they immediately spend a summer working in industry, something they repeat at the end of their third year of study.

Third- and fourth-year curricula are a mix of Mechanical Engineering courses and Electrical Engineering courses in electronics.

At the end of year four, the graduate school year of 12 months begins on May 1, with the students working in design teams comprising two to four students, a professor and an engineer from industry. Each team takes on two parallel projects. The first involves designing and building a piece of complex machinery. for example, a gear box or a hydraulic press. The second project requires they design a single-board computer to control the machinery. "It's a very hands-on approach. These are not fundamental research projects," Altintas said. "We want them to be similar to professional projects done in industry. In fact, we hope the projects will be initiated by the companies in which the students do their co-op work terms." While doing these projects, students will also take related graduate courses. At the end of their fifth year they receive a Bachelor of Applied Science and a Master's of Engineering in Mechanical Engineering simultaneously. The program should produce its first graduates by May, 1997.

Coast regional literature, will be awarded an honorary degree during UBC's spring Congregation ceremonies on June 1.

A resident of Victoria, Hodgins is a professor of creative writing at the University of Victoria where he has inspired hundreds of students with his superbly crafted style which ranges from

realism to experimental postmodernism.

Set mostly in small towns and along the back roads of rural Vancouver Island, his writing creates a compelling portrait of the region's people and history.

**Jack Hodgins** 

and the Canada-Australia Prize.

Several of his stories and novels have been translated into other languages including Dutch, Hungarian, Japanese, Russian, Italian and Norwegian.

In nominating him for an honorary degree, the UBC **Tributes** Committee said that Hodgins had brought renown

I to the university and the province as one of Canada's finest fiction writers and as an innovative stylist and distinguished academic.

(This is the fifth in a series of articles featuring UBC's honorary degree recipients.)

cal Engineering and co-ordinator of the program.

"This is a bridge between the two fields," Altintas said of the program, which was developed jointly by the departments of Mechanical Engineering and Electrical Engineering.

As well as the fundamental analysis and design knowledge required of all mechanical engineers, students graduating from this program will have special abilities in integrating computers into the design of mechanical devices and processes.

"Since current technology requires an interdisciplinary knowledge of mechanical, electrical and computer systems, the graduates from this program are expected to be in high demand by industry," Altintas said.

Ten students in second-year Mechanical Engineering will be chosen to enter the program according to their academic record, design aptitude and interpersonal

Recently approved by Senate, there are already students enrolled in the program.

# Agreement opens Asia to UBC students

### by Gavin Wilson

### Staff writer

For one UBC graduate student, an exchange agreement with a Philippine university provided a chance to meet face-toface with rural managers of rice and livestock co-operatives.

For another, it gave an opportunity to conduct research on genetic differences in tropical fish, which will strengthen her PhD thesis on the disease resistance of B.C.'s coho salmon.

This exchange program, one of the very few focusing on graduate students, is among the benefits that UBC has gained from membership in a consortium of Southeast Asian universities.

Consortium supporters on campus say this is just the beginning. As links with these universities grow, so will potential opportunities for both students and faculty.

Formed in 1989, the Southeast Asian University Consortium for Graduate Education in Agriculture and Natural Resources unites five universities to share resources and expertise and enhance graduate education and research.

UBC was invited to join in 1993, and officially signed on last November as an associate member, along with Australia's University of Queensland.

The founding members are Indonesia's Universitas Gadjah Mada and Institut Pertanian Bogor, Thailand's Kasetsart University, Malaysia's Universiti Pertanian and the University of the Philippines, Los Banos.

George Kennedy, who facilitated UBC's membership in the consortium, is the Faculty of Agricultural Sciences' director of International Programs.

He says UBC is an ideal partner for the consortium, with its Pacific Rim location, pre-eminence in Asian research and strong programs in agriculture, environmental studies, fisheries, forestry, and resource management.

Belonging to the consortium can also help strengthen existing UBC programs, he adds.

"For example, we have no course on agricultural extension here, but now we can offer it through the exchange program. The consortium can strengthen funding opportunities. Such partnerships also promote interdisciplinary research across campus in natural resources."

Down the road, Kennedy



Gavin Wilson photo

Shannon Balfry, who is working on a PhD in Animal Science, went to a Malaysian university to conduct research under an exchange agreement with Southeast Asian universities. Here at UBC, she looks at genetic variations in coho salmon strains from different B.C. river systems.

hopes that consortium members will develop programs together.

"In the future, it may not be unreasonable to think of the consortium as one university with seven campuses, each with its own strengths, expertise and resources."

For the time being, the exchanges are the most visible aspect of the consortium's activities. They allow graduate students to carry out research or take courses overseas, and get credit toward their UBC degree.

Among the other benefits a semester abroad can bring, Kennedy says, are language practice, insight into other cultures, international experience, different expertise and access to courses not available at UBC.

Faculty exchanges have been limited to short-term visits, although that may change later. So far, Maureen Garland, Brent Skura, Murray Isman and Rick Barichello, all from Agricultural

Sciences, have made visits funded with B.C. Asia Pacific Scholars Awards.

As well as the exchanges, consortium members are sharing information on courses, research expertise, faculty members and library resources, Kennedy says.

Andrew Howard, director of International Programs in the Faculty of Forestry, is also excited by the possibilities the consortium opens for his faculty.

Although there have been no exchanges yet, there are several students, especially at the graduate level, who are interested in international work, he says. The faculty is also co-sponsoring an international conference with Malaysia's Universiti Pertanian next year.

"The consortium has great potential for us," Howard says. "It is consistent with our goal of expanding activities in Pacific Rim countries. We can

also act as ambassadors, improving understanding of Canadian forestry practices."

Andrea Harris, studying for her master's degree in Agricultural Economics, went to the Philippines on a four-month exchange last spring. There she conducted research on agricultural co-operatives, which parallels her thesis research on Canadian co-ops.

After growing up on the Canadian prairie, with its huge, mechanized farms, it was an eyeopener for Harris to see draft animals in use and the intensive labour in the rice paddies.

Harris also found that co-ops have a different role in the Philippines, where they are used as a development tool and are often imposed from above by government. This, however, distorted key aims of co-ops, such as community control, she says.

Travelling from village to village, she interviewed managers of 10 rice and livestock co-ops in the provinces of Laguna and Batangus. She found that grassroots, self-funded co-ops were doing best.

"I have always been interested in development issues, and this exchange gave me valuable experience that would otherwise be hard to get," Harris says.

As well as broadening her perceptions of co-operatives and how they work in developing countries, the exchange gave her fresh insight into Canadian agriculture — and into her own character.

"You learn a lot about yourself and how you deal with situations that might make you uncomfortable. It's a real test of your character," she says.

Another exchange student,faculty --Shannon Balfry, who is doingan inforher PhD in Animal Science, wentThursdaytoMalaysia'sUniversitiPertanian to conduct researchBuilding.

with funding from a Canada-ASEAN Centre/Asia Pacific Foundation travel grant.

At UBC, she looks at genetic variations in coho strains from different B.C. river systems, to see which may be related to the ability to resist diseases.

The results of her study could eventually benefit B.C.'s growing aquaculture industry.

If there is a genetic component to disease resistance, then aquaculturalists could breed it into fish stocks, reducing the need for antibiotics, which have health and environmental impacts.

Travelling to Malaysia was an opportunity for Balfry to work with a different fish species one that lives in warm water and is exposed to different pathogens — to see if her hypothesis held true.

"The results were perfect. They fit in nicely with my coho work," says Balfry, who will incorporate the findings into her thesis.

Balfry said she was pleasantly surprised when she arrived at Universiti Pertanian, a beautiful, modern campus where graduate courses are taught in English. Even the library was predominantly English, and featured the latest CD-ROM database systems.

"I'd like to go back as a postdoctoral fellow," she says. "With the world becoming a smaller place, to have international experience puts you a little ahead when competing for jobs. Especially as a graduate student, it's an advantage."

Anyone interested in learning more about the exchange program — current and prospective graduate students or faculty — can find out more at an information session on Thursday, March 30, from 1 to 2 p.m. in Room 158, MacMillan Building.



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### UBC CONTINUING STUDIES presents

## **Notice to UBC Staff Pension Plan Members**

Your Board of Directors is pleased to invite you to the Annual General Meeting of the UBC Staff Pension Plan to be held Thursday. April 27, 1995, from 4 p.m. to 5:30 p.m. in the Ballroom of the Graduate Student Centre. 6371 Crescent Road

Refreshments will be served.

Free Parking Passes will be Available at the Door.

## ECOLOGY, POLITICS AND CLEARCUTTING

## Patrick Moore

from the Forest Alliance of British Columbia (Co-founder of Greenpeace)

## **Douglas Hopwood**

Forestry Consultant Author of "Principles and Practices of New Forestry"

This two-hour session will provide current and varying perspectives on the issues confronting the forest industry in British Columbia. Audience participation with questions and comments will be encouraged.

Thursday, March 30, IRC Lecture Hall #6 7:30 - 9:30 p.m.

# Forum

# Faculty Association strives to maintain quality of education at UBC

### by Tony Sheppard

Law Prof. Tony Sheppard is President of the UBC Faculty Association.

These days, it seems that every aspect of university life is subject to a welter of criticism. Even the quality of university teaching is being questioned. Some also criticize faculty associations for playing an obstructionist role, and frustrating attempts to improve university teaching. These criticisms are illinformed. The quality of teaching at Canadian universities, in general, and at UBC, in particular, is second to none. Of course in teaching, as in every other form of human endeavour, one always strives to do better. The Faculty Association has played and continues to play a pivotal and

constructive role in attempts to improve teaching at UBC.

The exemplary quality of university teaching is amply demonstrated by a Statistics Canada survey which found that 86 per cent of Canadian university graduates are either satisfied or very satisfied with the teaching quality in their programs. At UBC, the university's

1994/95 Budget and Planning Narrative reports that annual student evaluations of teaching in thousands of course sections result in only 30 to 40 less than satisfactory teaching assessments. The budget narrative goes on to state that there is no discernible problem whatever with the quality of teaching at UBC:

"What was most striking was that teaching is overwhelmingly positively evaluated by students and that in the case of the small proportion of instructors whose teaching is evaluated as less than satisfactory, approximately one-third are not with the university the following year, onethird have taken action to improve their teaching effectiveness. Of the balance, some are reassigned to courses in which they are more effective leaving a very small number who repeat the same problems in the following year." For an individual member of faculty to become a good teacher and remain so over the years requires continuous dedication and effort. The Faculty Association plays an important role in sustaining the development of teaching skills throughout a member's career. The goal of improving the quality of teaching and the purposes of the Faculty Association are completely consistent. The association's constitution states that

its purposes are to promote the welfare of its members and the University of British Columbia and to act as bargaining agent for its members

**Quality of teaching depends** primarily on the quality of faculty. To recruit and retain the most qualified faculty, the association must ensure through bargaining and, if necessary, arbitration, that the university does not shirk its responsibilities to provide financial rewards for good teaching through career progress increments, merit awards, etc.

The association has also succeeded in obtaining rights of bargaining for part-time faculty and to bargain not only salary and economic benefits, but also conditions of appointment for sessional and parttime faculty. The Faculty Association and the univer-

> sity administration are in the final stages of bringing into effect a new agreement covering conditions of appointment and providing some job security for these individuals. Sessional and part-time faculty bear heavy teaching loads, and these new conditions of appointment will help to ensure that the

university rewards their good teaching with offers of continuous employment. When the Faculty Association

submits a denial of reappointment, promotion and tenure to arbitration, a critical concern is whether or not the quality of the candidate's teaching has been fairly and accurately evaluated beginning at the departmental level and proceeding onwards and upwards to the president of the university.

The appeal board has observed that candidates' teaching records are sometimes undervalued, resulting in an unfair loss of employment. In taking such appeals to arbitration, the Faculty Association seeks to validate teaching as a worthy criterion for granting reappointment, tenure or promotion. Defending academic freedom and drawing public attention to deteriorating teaching conditions on campus are only two examples of how the Faculty Association serves to improve the quality of instruction at UBC. This ongoing commitment is perhaps best exemplified by the association's founding of the Centre for Faculty Development and Instructional Services in 1987. The association continues to be represented on the advisory board of the centre and most of the centre's programs are conducted by faculty volunteers.



### Dave Thomson photo

## **Cutting Edge**

Shyan Ku from UBC's Dept. of Electrical Engineering was one of more than 100 Applied Science graduate students who showed their research wares during the B.C. Advanced Systems Institute Graduate Students Presentation Day at the Robson Square Conference Centre. Ku's project involved a machine that allows microsurgeons to manipulate delicate tissue more safely and efficiently.

# Effect of fisheries extends to phytoplankton: study

### by Gavin Wilson

### Staff writer

The world's fisheries have a greater impact on ocean food chains than previously believed, says a study by Daniel Pauly, a professor at UBC's Fisheries Centre, and Villy Christensen of the International Centre for Living Aquatic Resources Management in Manila, Philippines.

The study, published in the March 16 issue of the science journal Nature, found that a surprising percentage of organisms at the most basic level of the food chain are needed to support global fisheries.

Until now, the authors say, studies of fisheries problems usually emphasized the decline of the exploited fish populations, which are generally on top of the food chains.

It was assumed that fisheries have little impact on the lower links of the food chain: zooplankton, the small shrimplike animals on which many fish feed, and phytoplankton, the microscopic algae that zooplankton eat.

Zooplankton are eaten by small fish, which are food for larger fish which are in turn eaten by ocean-going predators at the top of the food chain, such as tuna.

The researchers based their calculations on the 90 million tonnes of fish landed each year by the world's fisheries, and added another 30 million tonnes of by-catch, fish accidentally caught in nets and then discarded at sea.

and illegal catches and did not take into account the fact that some phytoplankton production is recycled by the algae themselves.

The researchers say this is strong evidence for the limits of global fisheries and justifies concerns for the sustainability and biodiversity of the world's marine life

Pauly and his colleagues at the UBC Fisheries Centre are now doing a detailed study of the global food and primary production requirements of marine mammals, and a global study of the extent of unreported and illegal fisheries catches.

Their ultimate aim is to estimate the size of the catch that the world's fisheries can take without depleting fish stocks or endangering top predators such as marine mammals and sea birds.





**Tony Sheppard** 

The researchers estimated that eight per cent of the world's production of phytoplankton, four times the previous estimate, are required to sustain the total catch of 120 million tonnes.

This, however, is an average that combines a low of two per cent in open ocean waters with much higher figures in areas where the most intensive fishing occurs. Nearly 90 per cent of the world's catch is taken in fresh water, upwellings and continental shelves, the narrow bands of water less than 200 metres deep.

On shelves, the percentage of phytoplankton production required to sustain the fisheries is as high as 35 per cent, which the authors call "a surprisingly high figure."

In other words, in areas where most fishing is done, one of every three algal cells works to support the fishery.

But even these high figures could be an underestimate, Pauly and Christensen said. They did not include unreported

Charles Ker photo

## Woman Of Words

Vancouver author Joy Kogawa takes a break in the courtyard of the Buchanan complex before reading from her acclaimed works, Obasan, and its sequel, Itsuka. Kogawa was the final speaker in the Dept. of Creative Writing's reading series sponsored by the Canada Council.

# Calendar

# March 26 through April 8

### Sunday, Mar. 26

**Collegium Musicum** John Sawyer/Morna Edmundson, directors. VST, chapel of the Epiphany at 8pm. Call 822-5574.

### Monday, Mar. 27

### Electrical Engineering Seminar

Whither Neural Networks. Prof. Igor Aleksander, head, Electrical Engineering, Imperial College, London. CEME 1202 at 8:30am. Call 822-6660.

### Origami Demonstration

Discover the delights of Japanese paper folding. Joseph Wu shows how to create amazing art objects from the special papers that have been developed over the centuries. UBC Bookstore Art/Design section from 12-1:30pm. Call 822-0587.

### UBC Zen Society Colloquium

Beginning Zen. Graham Good, English. Buchanan D-201 at 2:30pm. Call 822-4086.

### Biochemistry/Molecular Biology

Tumour Suppressor Genes: Exploring Their Clinical Applications. Dr. Stephen Friend, Molecular Genetics, Massachusetts General Hosp., Boston. IRC #4 at 3:45pm. Refreshments. Call 822-9871.

### Asian Studies Colloquium

An Investigation Of An Early Western Zhou Bronze: The Xueding. Robert Stephenson, Asian Centre 604 from 12:30-1:30pm. Call 822-3881.

### Plant Science Seminar Physiological Changes Associated With Aging Potato Tuber. Rick Knowles, U. of Alberta. MacMillan 318-D at 12:30pm. Call 822-9646.

### Astronomy Seminar

Molecular Gas In Local Group Galaxies. Christine Wilson, McMaster U. Geophysics/Astronomy 260 at 4pm. Refreshments at 3:30pm. Call 822-2696/ 2267.

### Centre for Applied Ethics Colloquium

Finding The Lost Lawyer: Kronman On Practical Wisdom/ Professional Ethics.Dr. Tim Dare, Philosophy, U. of Auckland, NZ. Angus 415 from 4-6pm. Call 822-5139.

### Tuesday, Mar. 28

### **MOST Workshop** The Fundamentals Of Communicating. Maura Da Cruz, training administrator, Human Resources. Brock Hall 0017 from 9am-12pm. Refreshments. Call 822-9644.

### Animal Science Seminar Series

Metabolic Responses Of Early Life Stages In Fish To Salinity Change. Erick Groot, PhD candidate. MacMillan 256 at 12:30pm. Refreshments. Call 822-4593.

### Centre for Biodiversity Research Spring Seminars

Bioindication Of Heavy Metals In The Fraser Valley. Ute Pott, MSc. candidate, Botany. BioSciences 2000 at 12:30pm. Call 822-2131.

### Pharmaceutical Sciences Seminar

Carvedilol: Stereoselective Analysis/Pharmacokinetics. Lilian Clohs, grad student, Pharmaceutical Sciences. IRC #3 at 12:30pm. Call 822-4645.

### Lectures in Modern Chemistry

Radical Approaches To Highly Reduced Compounds Of The Early Transition Metals. Prof. John Ellis, Chemistry, U. of Minnesota. Chemistry 250, south wing at 1pm. Refreshments from 12:40pm. Call 822-3266.

### **MOST Workshop**

Central Agencies II: Human Resources — Recruiting Staff At UBC. Kim Simms, personnel assistant, Human Resources. Brock Hall 0017 from 1-4pm. Refreshments. Call 822-9644.

### **Pharmaceutical Sciences**

Lipoprotein Lipase In The Diabetic Rat. Dr. David Seversen, MRC Signal Transduction Group, U.of Calgary. IRC #5 at 4pm. Call 822-4645.

### **Psychology Seminar**

Alternative Metaphors For Judgment And Choice: The Psychologist, The Economist, The Politician And The Theologian. Visiting Scholar Philip Tetlock, director, Institute of Personality/Social Research, U. of Calif., Berkeley. Kenny 2510 Peter Suedfeld lounge at 4pm. Call 822-5675.

### **Medical Genetics Seminar**

Molecular Characterization Of Human Phospholipase A2 Like Gene. Paul Kowalski, PhD student, Medical Genetics. Wesbrook 201 at 4:30pm. Refreshments at 4:15pm. Call 822-5312.

### Microbiology/Immunology Seminar

Developmental Genes Discovered By Restriction Enzyme Mediated Integration Plasmids In Dictyostelium. Dr. Bill Loomis, Biology, U. of Calif., San Diego. Wesbrook 201 from 12-1:30pm. Call 822-3308.

### **Music Concert**

UBC Jazz Ensemble. Fred Stride, director. Music Bldg. Recital hall at 12:30pm. Free admission. Call 822-5574.

### Centre for Japanese Research Seminar

Productivity In Japan. John Price, History. Asian Centre 604 from 12:30-2pm. Call 822-2629.

### Institute of Applied Mathematics Colloquium

TBA. Dr. Huaxiang Huang, Mathematics, SFU. Math 203 at 3:30pm. Call 822-4584.

### Geography Colloquium

Glacier Dynamics/Anomalous Post-Glacial Emergence On Ellesmere Island: New Perspectives On Paleoclimatic Change And Neotectonics In The High Arctic. Dr. John England, Geography, U. of Alberta. Geography 201 at 3:30pm. Refreshments. Call 822-4929.

### Pharmaceutical Sciences Seminar

Complete Androgen Block In Prostate Cancer: Is It Cost Effective Therapy? Donna Buna, PharmD student, Clinical Pharmacy. Vancouver Hosp/HSC G-279 from 4-5pm. Call 822-4645.

### Centre for Biodiversity Research Spring Seminars

Amphibian Population Declines: Evidence, Causes And Implications: Andy Blaustein, Zoology, Oregon State U. Family/Nutritional Sciences 60 at 4:30pm. Call 822-2131.

### **Respiratory Seminar Series**

Should We Put The Respiratory Muscles To Rest? Dr. Jeremy Road, associate professor, Medicine. Taylor-Fiddler conference room, Vancouver Hosp/HSC Laurel Pavilion from 5-6pm. Call 875-5653.

### Distinguished Speakers Series

Political Or Politicized Psychology: Is The Road To Scientific Hell Paved With Good Intentions? Philip Tetlock, director, Institute of Personality/Social Research, U. of Calif., Berkeley. Hotel Georgia from 7:30-9:30pm. \$10. Call 822-1450.

### Music Concert

Andrew Dawes/Stephen Chatman, directors. Music Bldg. Recital hall at 12:30pm. Free admission. Call 822-5574.

### **Psychology Lecture**

How Politicized Has Political Psychology Become? Examining The Debates Over The New Racism And The End Of The Cold War. Cecil/ Ida Green Visiting Professor Philip Tetlock, director, Institute of Personality/Social Research, U. of Calif., Berkeley. Buchanan A-106 at 12:30pm. Call 822-5675.

### **Forestry Lecture**

Better Utilization For Sustained Production And Profit. Dr. Robert Youngs, College of Forestry, Fisheries and Wildlife Resources, Virginia Tech. MacMillan 260 from 12:30-1:30pm. Call 822-5303.

### Agricultural Economics/

**Related Information Meeting** Southeast Asian University Consortium For Graduate Education In Agriculture And Natural Resources. Opportunities for faculty/ student exchanges. MacMillan 158 from 1-2pm. Call 822-2193.

### Multimedia Demonstrations

Presentations by Marc Broudo, Health Sciences; Michelle Lamberson, Geological Sciences; Paul Hibbitts, Media Resource Network. USB, south end TELEcentre from 1-2pm. Call 822-3062.

### **Physics Colloquium**

Quantum Mechanics In Your Face. Sidney Coleman, Harvard U. Hennings 201 at 4pm. Call 822-3853.

### **Music Concert**

UBC Symphonic Wind Ensemble. Martin Berinbaum, director. Old Auditorium at 8pm. Call 822-5574.

### Friday, Mar. 31

### Health Care/Epidemiology Rounds

Quality Of Life Outcomes Following Cataract Surgery. Dr. Simon Holland, clinical instruction of Ophthalmology; Dr. Rick Mathias, professor of Epidemiology; Ronnie Sizto, systems analyst. Mather 253 from 9-10am. Call 822-2772. Parking available in B lot.

**Pediatrics Grand Rounds** Partnerships/Opportunities: The Centre For Molecular Medicine And

Centre For Molecular Medicine And Therapeutics. Dr. Michael Hayden, Medical Genetics. GF Strong auditorium at 9am. Call 875-2307.

**Political Science Seminar** Good Judgment In World Politics: fessor Philip Tetlock, director Institute of Personality/Social Research, U. of Calif., Berkeley. Buchanan A-104 at 3:30pm. Call 822-5675.

### Mathematics/Institute of Applied Mathematics Colloquium

Topics In Singular Perturbations/ Exponential Asymptotics. Dr. Michael Ward, Mathematics. Math 203 at 3:30pm. Refreshments at 3:15pm in Math Annex 1115. Call 822-2666.

### Chemical Engineering Weekly Seminar

Mathematical Modelling Of Fluid/Ion Exchange Following Thermal Injury. Cristina Gyenge, grad student. ChemEngineering 206 at 3:30pm. Call 822-3238.

### Theoretical Chemistry Seminars

Aspects Of Kinetic Theory To Ionospheric Physics. G. Arkos, Geophysics. Chemistry 402, central wing at 4pm. Call 822-3997.

### Saturday, Apr. 1

Vancouver Institute Lecture Prospects For Peace In Ireland. Prof. Conor Cruise O'Brien, essayist, historian, diplomat, Dublin. IRC #2 at 8:15pm. Call 822-3131.

### Monday, Apr. 3

Cancer Research Seminar Helix-Loop-Helix Protein In

Hematolymphoid Development. Dr. Adam Goldfarb, Institute of Pathology, Case Western Reserve, U. of Cleveland. BC Cancer Research Centre lecture theatre at 12pm. Call 877-6010.

### **Plant Science Seminar**

The Regulation Of Phenylpropanoid Natural Product Biosyntheses: Molecular Approaches. Carl Douglas, Botany. MacMillan 318-D at 12:30pm. Call 822-9646.

### Astronomy Seminar

Properties Of Invisible Galaxies. Greg Bothun, U. of Oregon. Geophysics/Astronomy 260 at 4pm. Refreshments at 3:30pm. Call 822-2696/2267.

### Centre for Chinese Research Seminar

The Chinese Communist Party's 'Case Examination' Apparatus: A Secret Party Organization And Its Operating Procedures. Prof. Michael Schoenhals, Pacific Asia Studies, Stockholm U. Asian Centre 604 from 4:30-6pm. Call 822-2629.

### 1995 Comparative Physiology Seminar

Transport Of Para-amino Hippurate And Urate By Reptilian Nephrons. Dr. Bill Dantzler, Physiology, U. of Arizona, Tucson. BioSciences 2449 at 4:30pm. Call 822- 4228/822-3168.

### Botanical Garden Special Lecture

Discovering Exciting/Unusual Perennials, Shrubs And Vines For BC Gardens. Sponsored by Friends of the Garden. Crofton House School Addison Theatre at 8pm. Admission \$8/\$5 (available at the Garden). Call 822-4529.

### Green College Seminar

Pride, Prejudice/Corruption: In Search For Neurobiology's Holy Grail. Chris Shaw, Ophthalmology. Green College recreation lounge at 8pm. Call 822-8660.

### Green College Seminar

Contested Space: The Politics Of Canadian Memory. Veronica Strong-Boag, Centre for Research in Women's Studies/Gender Relations. Green College recreation lounge at 5:30pm. Call 822-8660.

### Wednesday, Mar. 29

### Centre for Japanese Research Seminar

Japanese Labour And The Miracle: The Missing Link. Dr. John Price, History. Asian Centre music studio from 12:30-2:00pm. Call 822-2629.

### **Orthopaedics Grand Rounds**

Cervical Spine/Rheumatoid Arthritis. Dr. Marcel Dvorak, speaker; Dr. Robert W. McGraw, chair. Vancouver Hosp/HSC Eye Care Centre auditorium from 7-8am. Call 875-4272.

UBC Percussion Ensemble/ Capilano College Percussion Ensemble. John Rudolph, director. Old Auditorium at 8pm. Free admission. Call 822-5574.

### Green College 19th Century Studies Colloquium

Breaking The Sound Barrier: A Short History Of Noise. Peter Bailey, History, U. of Manitoba. Green College recreation lounge at 8pm. Call 822-8660.

### Thursday, Mar. 30

### **Continuing Studies Lecture** Ecology, Politics and Clearcutting. Patrick Moore, Forest Alliance of B.C.: Doug Hopwood, forestry consultant. IRC Lecture Hall 6 from 7:30-9:30pm. Call 822-1460.

**Music Concert** UBC Contemporary Players. Who Gets What Right, When And Why. Cecil/Ida Green Visiting Pro-

UBC REPORTS

### CALENDAR POLICY AND DEADLINES

The UBC Reports Calendar lists university-related or university-sponsored events on campus and off campus within the Lower Mainland.

Calendar items must be submitted on forms available from the UBC Public Affairs Office, 207-6328 Memorial Road, Vancouver, B.C. V6T 122. Phone: 822-3131. Fax: 822-2684. Please limit to 35 words. Submissions for the Calendar's Notices section may be limited due to space.

Deadline for the April 6 issue of UBC Reports — which covers the period April 9 to April 22 — is noon, March

28.

Chemical Engineering

Weekly Seminar

Dynamic Study Of Surfact Dur-

ing Catalytic Reaction. Prof. Yoshi

Amenomiya, Chemistry, Ottawa.

ChemEngineering 206 at 3:30pm. Call 822-3238.

Vancouver Institute Lecture

The Emperor's New Mind Revis-

ited. Prof. Roger Penrose, Rouse

Ball Prof. of Mathematics., Ox-

ford. IRC #2 at 8:15pm. Call 822-

3131

Saturday, Apr. 8

# Calendar

# March 26 through April 8

### **Public Lecture**

Of Summits, Security And Sustainability - Rio, Cairo, Copenhagen, Beijing, Halifax: Is The World A Better Place? Arthur J. Hanson, president/CEO International Inst. for Sustainable Development. IRC #3 7:30pm. Call 822-9150.

### Tuesday, Apr. 4

**Centre for Biodiversity Research Spring Seminars** Factors Restricting Plant Growth In The Boreal Forest Understory: A Field Test Of The Relative Importance Of Abiotic/Biotic Factors. BioSciences 2000 at 12:30pm. Call 822-2131.

### **Faculty Women's Club Annual General Meeting** Election of officers/presentation of life memberships. Featured: Great Plant Hunter - Native BC

Horticultural Species And How To Use Them In Our Gardens. Wilf Nicholls, Botanical Garden. Cecil Green Park main floor at 1pm.

### **Oceanography Seminar**

On Cows, Fish And Man: The Carrying Capacity Of The Northeast Pacific For Sockeye Salmon. Michael Baumann, Oceanography. BioSciences 1465 at 3:30pm. Call 822-4511.

### **Green** College Seminar

Synthetic DNA And Biology. Michael Smith, director, Biotechnology Lab, Biochemistry/Molecular Biology. Green College recreation lounge at 5:30pm. Call 822-8660.

### Wednesday, Apr. 5

### **Orthopaedics Grand** Rounds

Upper Extremity Reconstruction Quadriplegia. Maura Whittaker/Liza Hart, Spinal Cord Program, speakers: Dr. Peter T. Gropper, chair. Vancouver Hosp/ HSC Eye Care Centre auditorium from 7-8am. Call 875-4272.

### Astronomy/Geophysics Seminar

Clementine At The Moon. Eugene Shoemaker, U.S. Geological Survey, Flagstaff, Ariz. BioSciences 2000 at 4pm. Call 822-2696/ 2267.

School of Nursing Scholarly Colloquia

Feminist Methods And Their Ap-

plication. Claire Budgen, professor, Okanagan U. College. Van-couver Hosp/HSC UBC Pavilion T-180 at 4:30pm. Call 822-7453.

### **MOST Workshop**

Conflict Resolution: An Introduction To Win/Win. Gary Harper, Harper & Associates. Brock Hall 0017 from 9am-4pm. Refreshments. Call 822-9644.

### **Respiratory Seminar Series** Role Of Alveolar Macrophage Flastase In Emphysema. Dr. Steven D. Shapiro, professor, Washington U. at St. Louis. Taylor-Fiddler conference room, Vancouver Hosp/HSC Laurel Pavilion from 5-6pm. Call 875-5653.

# Notices

**UBC Zen Society** Zazen (sitting meditation) will be held this term every Monday 1:30-2:30pm in the Tea Gallery of the Asian Centre. Beginners welcome, cushions provided. Meet at 1:30pm outside the Asian Centre Auditorium. Call 228-8955.

### **Student Housing**

A service offered by the AMS has been established to provide a housing listing service for both students and landlords. This service utilizes a computer voice messaging system. Students call 822-9844, landlords call 1-900-451-5585 (touch-tone calling) or 822-0888, info only.

### **Friday Morning Tour**

School/College Liaison tours provide prospective UBC students with an overview of campus activities, facilities and services. Brock Hall 204 from 9:30-11am. Reservations one week in advance. Call 822-4319

### **Counselling Psychology** Study

Midlife Daughters/Daughters-In-Law. Daughters, who are caring for a parent in a care facility, are needed for a study on stress and coping. Involves one evening small group discussion with women similar to yourself. Call Allison at 822-

### **Grad Centre Activities**

Dance To A Latin Beat. Every Thur. at the Graduate Centre at 8:30pm. To find out more about free Mon. movies (presently Japanese) in the penthouse at the Grad Centre, free Tai Chi and other activities call the hot-line at 822-0999.

### Green College Science/ Society Seminar

Greening The Campus. John Robinson, director, Sustainable Development Research Inst. Green College recreation lounge at 8pm. Call 822-8660.

### Thursday, Apr. 6

### **Computer Science Invited Speaker Seminars**

An Integrated System Architecture For Distributed Boundary Value Problems. Prof. Harrick Vin, Computer Science, U. of Texas at Austin. CICSR/CS208 from 11:30am-1pm. 7th of 8. Call 822-0557.

**International Student** 

Services

Women's Support Group. Jennie

**UBC Libraries** 

Library branches and divisions are offering more than 100 train-

ing/tutorial sessions this term.

Learn how to use the online cata-

logue/information system, or one of more than 75 electronic

databases in the library. Check branches/divisions for times and

**Clinical Research Support** 

Group

Under the auspices of Health Care/

Epidemiology. Provides Methodo-

logical, biostatistical, computa-

tional and analytical support for

health researchers. Call 822-4530.

**Disability Resource Centre** 

The centre provides consultation

and information for faculty mem-

bers with students with disabili-

ties. Guidebooks/services for stu-

dents and faculty available. Call

**Equity Office** 

Advisors are available to discuss

questions or concerns. We are pre-

pared to help any UBC student, or

member of staff or faculty who is

**Continuing Studies Writing** 

Centre

Writing 098: Preparation For Uni-

Writing And The

tion. Call 822-6353.

822-5844.

versitv

dates. Call 822-3096.

### Friday, Apr. 7

**Pediatrics Grand Rounds** The Role Of Imaging In Pediatric Oncology. Dr. Mervyn D. Cohen, director of Radiology, Riley Children's Hosp/professor, Indiana U. GF Strong auditorium at 9am. Call 875-2307.

### **Plant Science Seminar**

The Development Of A Solar Greenhouse. Prof. Dov Pasternak, Agriculture/Applied Biology, Ben-Gurion U. of the Negev, Israel. MacMillan 318-D at 11:30am. Call 822-2329.

LPI.Summer Session: June 27-

July 27, Tues., Thurs., 7-10pm.

Bldg., 2352 Health Sciences Mall. Call Vince at 822-2582/Rich at 822-2813.

### **Garden Tours**

Wednesdays/Saturdays until October. UBC Botanical Garden at 1pm. Available with the price of admission. Call 822-9666.

### **Psychology Study**

Continues to May 15. Music And Mood. Volunteers required for 2 one-hr. sessions booked 2 days apart. \$20 honorarium upon completion. Call 822-2022.

### English Language Institute Homestay

Continues to Aug. 17. Englishspeaking families needed to host international students participating in ELI programs for periods of two to six weeks. Remuneration is \$22 per day. Call 822-1537.

### Nitobe Memorial Garden **Botanical Garden**

Summer Hours effective March 11 October 15, 1995:10:00 a.m. to 6:00 p.m. daily (including weekends).Call 822-9666 for garden information. Shop-in-the-Garden 822-4529.

### NOTE

Calendar entries for the period of May 7 to June 17 must be submitted by April 20.

The Calendar will not appear in the May 18 issue of UBC Reports.

experiencing discrimination or harassment, including sexual harassment, find a satisfactory resolu-

### Surplus Equipment

**Recycling Facility (SERF)** Disposal of all surplus items. Every Wednesday, 12-5pm. Task Force

Campbell, International Student A Study on Hearing and Age Advisor/Program Coordinator. Senior (65 yrs. or older) and junior International House every Thurs. (20-25 yrs.) volunteers are needed. Expected to attend 3 one-hour between 4-5pm. Call 822-5021.

Call 822-9564.

appointments at UBC. Experiments will examine how hearing and communication abilities differ with age. Honorarium. Call 822-9474.

### **Dermatology Studies** Volunteers Required

Genital Herpes 16 yrs/older. Approx. Eight visits over one-yr. period. All patients will be treated with medication. No control group. Call 875-5296. Skin Infection

18 yrs/older. Looking for participants with infections such as infected wounds, burns, boils, sebaceous cysts or impetigo. Four visits over maximum 26 days. Honorarium. Call 875-5296.

### Statistical Consulting/ **Research Laboratory**

SCARL is operated by the Dept. of Statistics to provide statistical advice to faculty/staff/students. During Term 2, 94/95, up to three hours of free advice is available for selected clients. Call 822-4037.

### **Badminton** Club

Faculty/staff/grad students welcome. Osborne Gym A, Fridays from 6:30-9:30pm. \$15 yr; \$2 drop in. John Amor, Geophysics/ Astronomy. Call 822-6933.

# Wet sites' yield ancient artifacts

Imagine an archeologist from the future trying to reconstruct present-day society if all material made from plastics or synthetics had disappeared.

Clothing, furnishings, computers, airplanes - no trace of these objects would survive. Archeologists face a similar problem when looking at the remains of ancient societies in British Columbia without the benefit of wood or plant material. Many tools and containers, as well as clothing, fishing nets, houses and canoes, were made from wood and other plant material that perish unless preserved under special conditions.

A new exhibit opening March 28 at the Museum of Anthropology (MOA) will provide a unique glimpse into the early history of the Lower Mainland by looking at objects that normally decay over time.

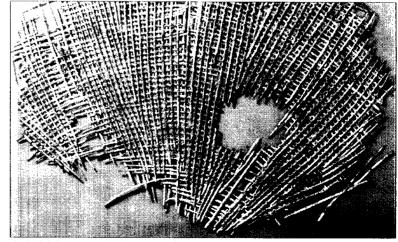
Entitled "From Under the Delta: Wet-Site Archeology in British Columbia's Lower Mainland," the exhibit features rare, perishable wood and bark artifacts, some of which date back 4,500 years.

Advances in conservation science now make it possible to preserve and show these important collections, most of which have never been on public display.

The exhibit's artifacts include tools, baskets, cordage and fishing gear retrieved from 11 arLower Mainland. Most of the objects in the exhibit were recovered from the Musqueam Northeast site on the Musqueam Reserve, and the Water Hazard site in Tsawwassen. Other objects on display come from sites in Richmond, Delta, Crescent Beach, Coquitlam, Pitt Meadows and the Fraser Valley.

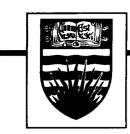
The exhibit was developed in consultation with local First Nations communities that have participated in wet-site archeology projects and draws attention to issues relating to the management and preservation of First Nations cultural heritage.

In conjunction with the exhibit, MOA will be hosting an cheological wet sites across the | international conference on



### A 4,300-year-old basket fragment from a Fraser River site.

wetland archeology April 27-30. Organized in co-operation with the Musqueam, Tsawwassen, Katzie and Sto:lo Nations, the program includes scientific sessions on current wet-site archeological research and object conservation, as well as public talks and workshops on education and cultural resource management. For information and registration, call MOA at 822-5087.



### Supplement to UBC Reports

THE UNIVERSITY OF BRITISH COLUMBIA

# **UBC TUITION POLICY**

THE UNIVERSITY OF BRITISH COLUMBIA

March 23, 1995

Dear Colleagues:

Earlier drafts entitled "Towards a Tuition Policy" were prepared following the Board of Governor's August retreat at which the issue was raised and the themes identified. The fourth draft was discussed at the December first board meeting. Subsequently it was refined and reformatted following advice received from vice presidents, deans, heads and directors and from the Senate Budget Committee.

At its January 1995 meeting, the board discussed the fifth draft and approved the following resolution: "That the Board request the Administration to proceed to consultation and further development of a strategy on the basis of the December 30, 1994 draft of the paper entitled 'Towards a Tuition Policy'."

Uncertainty around the future of federal transfers to the provinces and provincial support for higher education makes it essential that the university have in place a clear policy to guide its actions in the determination of tuition fees under the various scenarios which could be played out over the next few months. The position of the administration is that government grants to higher education are an investment in the future of the economy and the nation, both in the development of Canada's human resources through education and training and in the development of intellectual property through research and creative professional activity. Consequently we believe adequate funding of universities to be not only an important investment for social reasons but a wise investment for economic reasons.

It is also demonstrable that higher education benefits not only society generally but the recipient personally. Consequently there is a rationale for regarding the student's payment of tuition fees and other related costs as a private investment with a high probability of private benefit. There is no simple or straightforward method of calculating the appropriate share of the cost of higher education which should be borne respectively by the public generally and by the student specifically.

The policy suggests that the university should maximize revenues from governments and from all possible sources other than students provided doing so does not impose obligations inconsistent with its mission. Further it suggests that the university must be demonstrably committed to effectiveness, efficiency and accountability in carrying out its mission. Then tuition fees should be established in such a way that they enable the university to maintain resources at the current level in constant dollars per weighted full time equivalent student. In so determining tuition fees, the university has an obligation to establish scholarship and bursary programs such that, taken with provincial and national financial aid programs, they ensure that no student who would otherwise be eligible for admission to UBC is excluded merely for personal financial reasons. An added element in tuition fee policy will be a provision for student financial awards.

In keeping with the resolution passed by the board and the board-approved policy governing consultation on tuition, following the January board meeting the administration proceeded to consult with the campus community generally and with students specifically in further developing a tuition policy. The attached statement, "UBC Tuition Policy," incorporates advice from board members, from about a dozen deans, heads and directors, from the Senate Budget Committee and from others, including students, who provided advice verbally. All letters have been acknowledged and many of the proposed revisions and clarifications adopted. In the attached paper, significant revisions are identified in italics. An outline of the process of consultation is also attached.

I look forward to receiving further comments on the tuition policy.

Decole on gei ay David W. Strangway President

### **UBC TUITION POLICY**

The University of British Columbia has a special (national and international) role in a well-articulated provincial system of higher education. To fulfill this role, it must be responsive to the province and community of which it is a part. A welldefined vision and mission drive strategic planning to achieve its goals and priorities. The University is committed to effectiveness, efficiency and accountability and every avenue is explored to limit expenditures and to generate additional sources of revenue.

Maintaining the quality required to achieve its mission depends on stopping the erosion of operating funds, i.e. on maintaining the real value of the provincial grant and tuition fees. General purpose operating funds derive directly from non-earmarked provincial grants and tuition income and are allocated in terms of University priorities to maintain operations and implement plans. UBC will continue, by all methods possible, to achieve greater effectiveness and efficiency and, in doing so, will be accountable to the people of British Columbia. Any continuing savings will be used to enhance academic activities. The University will also make every effort to raise endowment funds from private sources to support chairs and professorships to attract and retain exceptional faculty and thereby to reinforce the margin of excellence. Capital funds can only be used for construction projects and related purposes. These funds derive from provincial allocation, from fundraising or from financing for self-funding projects. In addition to major capital allocations, the province provides two capital allocations: a fund for minor capital (public works and renovations) and a fund for cyclical or deferred maintenance.

benefits. (The resulting index has been and for some time will continue to be one or two percent higher than CPI.) Tuition fee increases will provide an additional allocation equal to one-third of the basic annual increase to fund scholarships for the most outstanding students and bursaries for those in greatest need.

The sections which follow say something about the University's special role and strategic planning, steps taken to enhance effectiveness, efficiency and accountability and to gain access to additional resources. The policy on tuition fees is proposed in the light of the evidence of careful planning and decisionmaking designed to ensure that the people of British Columbia receive the greatest possible return on the resources entrusted to the University to carry out its mission. We also recognize that governments and citizens are observing that a university education is not only an investment for the benefit of society in general but that it confers a private benefit on the individual. An issue with which we are engaged is the determination of an appropriate balance between public and private investment for public and private benefit.

### **UBC's Role**

the University provides benefits to British Columbians in many ways, e.g. the enhancement of the arts and the transfer of technology.

4. Carrying out the University's special role requires that we maintain the quality of teaching, learning, research and service at UBC. It also requires that every effort be made to provide good facilities including new space and maintenance and renovation of existing space. (The latter is done with provincial minor capital and cyclical maintenance funds.)

5. We plan to maintain the policy in place since 1965 that the student body at UBC should be 28,000 (22,000 undergraduate and 6,000 graduate students).

6. We recognize that the quality of the faculty is key to our mission.

We recognize that the quality and efficiency of support staff are key to our mission.

### **Commitment to Effectiveness**, **Efficiency and Accountability**

1. Effectiveness and efficiency have improved dramatically and are reflected in the awarding of 40% more degrees annually now than ten years ago.

costs arising from government legislation and regulation and from mandatory or fixed costs in such areas as Unemployment Insurance, Canada Pension Plan, equity, safety, environment, Workers' Compensation, utility rates, insurance rates, Freedom of Information and Protection of Privacy. We can no longer absorb added fiscal demands without commensurate funding.

5. Major reengineering projects are now under way to seek further efficiencies, e.g. in the appointment and procurement processes. The principles of continuous quality improvement are applied explicitly in a number of departments and in several additional projects.

6. We have raised awareness of the importance of stewardship and have introduced incentives for fiscal responsibility by allowing carry-forward of surpluses and deficits as a first credit or first charge against the following year's budget of a faculty.

7. Both efficiency and accountability are served by the policy of requiring an increasing number of self-funding ancillaries to operate on a break-even basis (including salaries and benefits, capital and space operating costs). Efficiency is monitored in part by benchmarking. Current ancillary enterprises include:

With its commitments to effectiveness, efficiency and accountability firmly in place, the University will determine future tuition fee increases in a manner that offsets any reduction in the provincial grant in constant dollars per weighted full-time equivalent student. Constant dollars will be calculated using an inflation index appropriate to the University including imposed and regulatory costs, e.g. mandated increases in the cost of 3. In addition to teaching and research,

A recent economic impact study has shown that the universities of British Columbia make a major contribution to British Columbia's economy. It is now recognized that UBC is one of the principal job creators in the province. In an increasingly knowledge-intensive world, the province requires an outstanding and diverse university system, among the best in Canada and the world, not only for economic but for social and cultural leadership.

1. A diverse and well articulated postsecondary system is now established in the Province and within this system UBC can and must play a very special role.

2. Outstanding research and teaching in core academic fields and in the professions are essential to the future prosperity of the Province.

2. The increased retention rate of undergraduate students is the product of an admission process that selects students with the highest academic standards and of a variety of other strategies designed to provide support for personal and academic growth while students are at the University.

3. Graduate students are equally rigorously selected and faculties are working to improve retention and completion rates in graduate programs.

4. Since 1981/82 UBC has absorbed a 27% reduction in the constant dollar value of the provincial grant per weighted student and has accordingly improved its efficiency (or its productivity) dramatically. The effective value of the provincial grant has been reduced even further by the requirement that the University absorb without incremental funding the

- Bookstore
- Athletics and Sports Services (complete by 95/96)
- **Biomedical Communications** (complete by 95/96)
- Educational Measurement Research Group
- **Computing and Communications** (complete by 95/96)
- UBC Press (complete by end of 95/ 96)
- Media Services
- University Computing Services (complete by 95/96)
- **Telecommunications Services** (complete by 95/96)
- Food Services
- Housing and Conferences

(note: Any minor remaining subsidies have been identified and will be removed by the end of the 1995/1996 fiscal year.) Supplement to UBC Reports



## THE UNIVERSITY OF BRITISH COLUMBIA

**UBC TUITION POLICY** 

8. Many units, sub-units or programs not referred to as ancillaries - generate their own revenues and do not receive support from general purpose income, i.e. provincial operating grant or credit tuition revenue. They carry forward 100% of any year-end deficit or surplus and cover all their costs including the cost of employee benefits. These principles apply either to the entire budget of the unit or to a designated portion of its functions and its budget. In the latter case two budgets are provided, one for the GPOF core functions and one for designated or non-core funded functions (in cluding benefit costs).

- **Oyster River Farm**
- Medical Student Alumni Centre UBC/Ritsumeikan (academic pro-
- gram)
- Library photocopying Interlibrary loans
- Student Health Service (designated portion)
- Animal Care Centre (budgeted portion)
- **Campus** Planning and Development (portion supported from capital funds as part of specific capital projects)
- University Industry Liaison Office (designated portion)
- University Research Forests
- Green College
- Academic Equipment Fund Cooperative Education Administration Fund
- Graduate Student Awards Fund
- **Oral Medicine Clinic**
- Partnership Costs of University College Programs
- Teacher Education Expansion
- Teaching and Learning Enhancement Fund
- Student Aid Fund
- Development Office (portion funded by charges against endowment)
- Pacific Educational Press **Distance Education Office (Faculty**

of Education) 9. A number of programs operate now (or will in the near future) with special purpose budgets supported either wholly or largely by endowment income. These programs cover their own costs including

the cost of employee benefits. Where a portion is supported from GPOF, two budgets are presented:

- Disability Resource Centre (designated portion)
- Life Skills Motivation Centre including Rick Hansen National Fellow Program
- Graduate Program in Occupational Hygiene (designated portion)
- Peter Wall Institute for Advanced Studies
- Social Science and Humanities **Research** Fund
- endowed chairs

- Frederic Wood Theatre Child Study Centre
  - Museum of Anthropology
  - Botanical Garden (moving towards self-sufficiency)
  - South Campus Farm
  - Faculty of Medicine (MSP revenue)
  - Chan Shun Centre for the Performing Arts (future)
  - Dental Clinic

11. Continuing studies across all faculties and units have been mandated to operate on a self-sufficient basis, i.e. they carry forward year-end deficits or surpluses. The University and the faculties are reimbursed by these units for the cost of services provided through them to students and to the public. Further growth in summer, evening, diploma and certificate programs can be expected since this uses the campus more effectively and does not draw on core GPOF support.

12. An aggressive early retirement program has provided both budget reduction and faculty renewal opportunities. It has been a significant factor in our ability to maintain a faculty renewal rate of at least 5% per year. Thus tenure has not been a major barrier to appropriate levels of renewal and change.

13. The costs of operating our physical plant have been kept consistently among the lowest in Canada. On the other hand we do have significant deferred mainte nance costs.

14. UBC is one of the few universities in Canada to eliminate selected academic programs (and to sever the associated tenured faculty).

15. Major steps have been taken and continue to be taken to reduce the unnecessary usage of utilities - electricity, water, gas, etc.

16. To assess their standing, effectiveness and efficiency we now review every academic and service program periodically (every five to seven years) with appropriate national and international comparisons.

17. The year-round usage of the campus is increasing sharply. Within the next few years, we will have as many students in the two terms of the summer session as in the two terms of the winter session. Some programs are operating formally on a trimester basis, and the rest of the University is operating, in effect, on a trimester basis.

18. In search of greater effectiveness and efficiency, we have embarked on a review of academic organization, including the nature and size of departments and faculties. Already some departments and other units have merged and others have

### **Commitment to Maximizing Resources**

1. With the participation of the provincial government we have conducted the most successful fundraising campaign in Canadian history to support academic enrichment through buildings and endowments.

2. We have used wisely the Hampton Place income to develop an endowment base to support UBC's mission and to enhance fundraising activities for university priorities by providing matching funds. (There will be more opportunities on the South Campus for similar projects in the future).

3. Based on widely accepted space standards, UBC is short of space and we will continue to seek all possible means to correct this shortfall and to deal with maintenance, and the refurbishment of existing space or its replacement when acceptable standards cannot be achieved through refurbishment.

4. We will be recommending annual graduate student tuition fees to ensure that full tuition is paid as long as graduate students remain enrolled and that fees are based on full or part-time study, clearly defined by the Faculty of Graduate Studies.

5. For some new and redeveloped graduate programs in professional fields, tuition fees are being established at a level which will recover all or most of the program operating costs, both direct and indirect, e.g. Pharm.D. and MBA

6. Endowment and operating funds are being sought for new programs, particularly in fields which serve specific needs of industry and society, e.g. advanced wood products processing, fire protection engineering, vocational rehabilitation counseling.

7. We are developing the policy framework to enable faculties to plan for full cost tuition for international students up to ten percent of enrolment in undergraduate and professional graduate programs. This ten percent which would not displace any Canadian students and would be in addition to the approximately five percent international students faculties are now encouraged to include within their undergraduate enrolment. Research-oriented graduate programs will be excluded from this plan.

8. We are maximizing the return to UBC and to the creators of intellectual property developed in the University, through royalties on patents, through licences and through the creation of companies in which the University takes equity as appropriate.

11. The building of faculty and staff rental accommodation has been a significant factor in enabling us to recruit outstanding faculty. further rental housing for this purpose can be developed if and as required since no core budget assistance is required.

### **UBC TUITION POLICY OUTLINE** OF CONSULTATION

### August 5, 1994

Issue raised by Board and discussed extensively at Board Retreat

### September

"Toward a Tuition Policy" 1st draft prepared for comment by VPs

### October 11

2nd draft circulated to VPs and Deans for comment

### **October 26**

3rd draft prepared for comment by Deans, Heads and Directors

October Discussed with Senate Budget Committee

November 18 4th draft prepared for consideration by Board

November 24 Discussed by Finance Committee of the Board

December 1 Discussed further by the Board

December 30 Revised and reformatted 5th draft prepared for consultation

January 12, 1995 Discussed by Finance Committee of the Board

**January 16. 17** Extensively reviewed at Executive Retreat (P, VPs, AVPs, Deans)

### **January** 16

Circulated to Deans for Discussion within faculties and comment

### **January 23**

Discussed with Minister Miller and Deputy **Minister Wouters** 

### **January 25**

Circulated to Deans, Heads and Directors for comment

### **January 25**

Published in UBC Reports for campus comment

### **January 26**

Approved by Board as the basis for further consultation

### February

Responses from Board members, deans, heads and directors

February 15 Request for comment from Senate Budget Committee

February 14, 24 Discussion with AMS re process for consultation

- endowed professorships
- MAGIC (designated portion)
- Centre for Applied Ethics (designated portion)
- Institute for Asian Research (Centres for Chinese, Japanese, Korean, South Asian and Southeast Asian Research)

10. Many units or sub-units have a significant part of their operation supported by outside revenue. As of 1995/1996, year-end shortfalls or excesses in budgeted outside revenue will be carried forward to reward stewardship and enhance accountability. For each such unit two budgets are presented, one for core GPOF and one for non-core, i.e. those functions (including salaries and related benefits) supported by other sources of revenue. An appropriate business plan accompanies the budgets.

Belkin Art Gallery (future)

been eliminated

19. The entire 1994/95 provincial innovation grant equal to one percent of the operating grant has been used to implement an integrated campus plan for the development and use of new media technologies in teaching and learning. We are committed to maintaining the student/ faculty ratio as a fundamental element in the quality of education and we are seeking to enhance the quality of the learning environment through the innovative use of technology.

20. We have increased substantially the support of student aid through operating budgets, endowments and part-time work opportunities and this, together with provincial and federal loan programs, means that no student, otherwise admissible, is denied the opportunity to study at UBC for personal financial reasons alone.

We are now recovering part of the cost to UBC for a number of services provided on a fee-for-service basis:

- processing of applications
- issuing of transcripts
- administration of ancillaries
- . overhead costs of conducting contract research

10. The judicious use of campus facilities for academic conferences has generated sufficient revenue to facilitate the building of student residences and thereby enabled us to exceed our goal of accommodating on campus 25% of full-time, davtime, winter session students. Further construction of residences will be aimed at refurbishing or replacing some of the older residences and addressing requirements for a change in the mix, e.g. meeting the need for family housing for older students, students with children, single parents.

March 2

6th draft prepared incorporating results of consultation

### March 6

Circulated to Deans, Heads and Directors for comment

### March 9

On the agenda for the Board Finance Committee

March 16 On the agenda of the Board for approval in principle

### March 22

On the agenda of the Senate Budget Committee

### March 23

Published in UBC Reports for campus comment

### March 30

On the agenda for the Deans, Heads and Directors

26th annual UBC Faculty and Staff Golf Tournament May 4 at the Surrey Golf and Country Club The tournament is open to all golfers. Call Doug Quinville at 822-6090 or Ed Auld at 822-6746.

## The University of British Columbia

## GREEN COLLEGE

### **Application for Non-Resident Faculty** Membership

Green College invites applications from UBC faculty who wish to be non-resident members of the College. The term of membership is two years from September 1, 1995. Selection is based on academic distinction, interdisciplinary interests and receptiveness, commitment to participate in College life, and a balance in membership in terms of discipline, rank and gender. Please send a letter of interest and a curriculum vitae to:

> The Membership Committee Green College 6201 Cecil Green Park Road Vancouver, B.C. V6T 1Z1 Tel: 822-8660

The deadline for applications is May 31, 1995.



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The deadline for the April 6, 1995 issue of UBC Reports is noon, March 28.



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GREEN COLLEGE GUEST HOUSE Located near the Museum of Anthropology, this is an ideal spot for visiting scholars to UBC. Guests dine with residents and enjoy college life. Daily rate \$50.00, plus \$13/day for meals Sun. -Thurs. Call 822-8660 for more information and availability.

TINA'S GUEST HOUSE Elegant accommodation in Pt. Grey area. Minutes to UBC, On main bus routes. Close to shops and restaurants. Incl. TV, tea and coffee making, private phone and fridge. Single \$45, Double \$55, weekly rates available. Tel: 222-3461. Fax: 222-9279.

GAGE COURT HOTEL offers yearround accommodation in onebedroom suites with kitchenettes. Ideal for visiting professors and seminar groups. Located on campus, across from the Student Union Building. Daily rate is \$69/ suite. For reservations call (604) 822-1010-

GULF ISLAND SABBATICAL Furnished 3 bedrm modern home on Mayne Island, walking distance to ferry, w/w carpeting, all appliances, fireplace, 2 bathrooms, TV(dish), \$750/mo. lease, references, Available May. 321 Wood Dale Dr.Ph. 272-4930 evenings or 539-5888 weekends.

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### Housing Wanted

NORTH COAST PROF seeks residence May to Aug. 95: shared; house sitting; sublet. Kits area preferred. Refs. Call David (604) 624-6054 ext. 5729.

PROFESSIONAL COUPLE with 3 children and 1 small dog seek house or condo for rent or sublet commencing May 31,95. Require minimum 4 months. 222-3496.

YOUNG ENGLISH research scholar with family requires to sublet/housesit3bedrmpleasant house/apartment, accessible children's hospital. Coming to Canada June 19 to end August'95. Call Dr. MacNab 263-5030 to discuss.

### Wanted To Rent

WORKSHOP SPACE or large garage for building hobby. West Side or UBC area preferred. Short or long term. Call Cheryl 224-8806.

### **Events**

HIV/AIDS CONFERENCE 9th Annual BC HIV/AIDS Conference. Focus on Drug Users. Nov. 5-7, '95. Sponsored by Continuing Education in Health Sciences, UBC; The Province of BC Ministry of Health; BC Centre for Excellence in HIV/AIDS; and St. Paul's Hospital, Vancouver, BC. At: Westin Bayshore Hotel, 1601 W. Georgia St., Vancouver, BC

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For further information call: (604)822-4965 or Fax: (604)822-4835.

SEATING SYMPOSIUM 12th International Seating Symposium, March 7-9,'96. Vancouver, BC. Call for Submissions, Deadline: June 1, 1995. Sponsored by: Sunny Hill Health Centre for Children; UBC, Division of Continuing Education in the Health Sciences; University of Pittsburgh, School of Health and Rehabilitation Sciences; RESNA. For further information, contact: 12th International Seating Symposium, Continuina Education in Health Sciences, The University of British Columbia, Rm. 105 - 2194 Health Sciences Mall. Vancouver, BC, Canada V6T 1Z3. (604)822-4965 Tel: or Fax:(604)822-4835.

# **Research centre named for** supporter Maurice Young

### by Abe Hefter

### Staff writer

The Entrepreneurship and Venture Capital Research Centre has been named the W. Maurice Young Entrepreneurship and Venture Capital Research Centre.

ance, insight, sup-

"As a result of Maury Young's guid-

port and encouragement, we were able to turn the dream of developing the centre into a reality," said Raffi Amit, Peter Wall Distinguished Professor in the Faculty of Commerce and Business Administration and director of the cen-

sues that relate to the success and failure of new ventures. Complementing a wide range of courses at the undergraduate and graduate levels is the Entre-Established in preneurship Experience Pro-1992, the centre's

gram, which provides students core activity is the with hands-on experience and training in a wide range of entrepreneurial ventures throughout

> the Lower Mainland. **Commerce Dean Michael** Goldberg said Young's financial sponsorship allowed the centre to commence activities and develop both short- and long-term research plans and, in the process, map out a comprehensive approach to research, policy and community outreach.

Entrepreneurship Research Al-

liance (ERA). The ERA involves

more than 40 researchers and

graduate students from across

Canada and around the world

who are dedicated to obtaining a

deeper understanding of the is-

"His strategic insights and direction were absolutely central in helping launch the centre," Goldberg said.

"In addition, Maury's ability to obtain support from the business community was a key element in the centre's receiving a \$2.125-million Major Collaborative Research Grant from the Social Sciences and Humanities Research Council."

The centre's research is made available through undergraduate and MBA entrepreneurship courses, continuing education and training, workshops and seminars



by staff writers

wo UBC graduates and former faculty members are

being honoured by the provincial government for their outstanding contribution to expanding knowledge and awareness of B.C.'s past.

Historians Philip and Helen Akrigg are the co-recipients of the first annual B.C. Heritage Award, a \$10,000 endowment which will be invested in a heritage-related, non-profit organization of their choice.

Philip Akrigg received an honours BA and a master's degree from UBC before embarking on studies at the University of California at Berkeley and a research fellowship at the Folger Shakespeare Library in Washington, D.C.

He returned to UBC where he served as a professor of English until his retirement.

Helen Akrigg, who also graduated from UBC with an honours BA and a master's degree, worked in the Dept. of Geography and taught at Vancouver City College.

The Akriggs have collaborated on several books which preserve and present intricate details of B.C.'s history including British Columbia Place Names, British Columbia Chronicles and The H.M.S. Virago on the Pacific Coast.

ancouver lawyer Meg Gaily has joined UBC as a Personal Security Co-ordinator in the Dept. of Health. Safety and Environment.

Among her responsibilities are coordinating and promoting personal security programs for the university with a focus on safety awareness and training; developing fact-finding and reporting mechanisms for personal security issues and concerns; and collecting information and data about incidents on campus.



Gaily, whose areas of legal expertise include human rights law, has worked with students and other university groups in the area of safety issues during her tenure as a foot patrol co-ordinator at the University of Western Ontario.

### . . . .

address these issues.

responsible for identifying critical

health issues affecting university

students and designing, implementing and delivering appropriate programs to

A graduate of the BScN program at the University of Alberta, her previous experience includes serving as a public

health nurse for the city of Edmonton and establishing Alberta Health's sexual health program in the Jasper

Wierenga also served as a human

**Carl Wierenga** is UBC's new Health Education Coordinator.

Based in the Student Resources Centre, Wierenga is



sexuality education consultant with Correctional Services Canada in Bowden, Alta., developing and co-facilitating a human sexuality education program for male sex offenders.

National Park Health Unit.

Most recently, she was responsible for planning and implementing school-based prevention programs for the B.C. Ministry of Health's, alcohol and drug services branch in Revelstoke.



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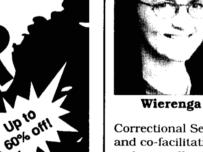
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Director, Institute of Personality & Social Research

UNIVERSITY OF CALIFORNIA, BERKELEY

Alternative Metaphors for Judgment and Choice:

The Psychologist, the Economist, the Politician and the Theologian

Tuesday, March 28 at 4:00 PM

Kenny Building, Room 2510 Peter Suedfeld Lounge

**Political or Politicized Psychology:** 

Is the Road to Scientific Hell Paved with Good Intentions?

Wednesday, March 29 at 7:30 PM

Hotel Georgia, 801 West Georgia Co-sponsored by UBC Continuing

Studies

How Politicized has Political Psychology Become?:

Examining the Debates over the New Racism

and the End of the Cold War

Thursday, March 30 at 12:30 PM

Buchanan A-106

Good Judgment in World Politics:

Who Gets What Right, When and Why

Friday, March 31 at 3:30 PM

Buchanan A-104

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# Profile At the Peak

While far below men crawl in clay and clod, Sublimely I shall stand alone with God.

> - Mary Sinton Leitch The Summit, Mount Everest

### by Gavin Wilson

Staff writer

here is something about mountain-climbing that brings out the philosopher in people.

Maybe it's the solitude. Or feeling insignificant before the mighty, impassive rock faces. Or knowing that death could be around a corner. waiting

The philosopher in David McChung comes out when he starts talking about mountain climbing, avalanche research and life, topics that are inseparable for him.

In the past 25 years, the professor of Geography and Civil Engineering has climbed nearly 200 peaks and routes in the Pacific Northwest and taken part in six major expeditions to the Himalaya, Andes and Alaska.

Quoting a fellow climber, he says, "Life without risk is not really worth too much.

"The way I see it," he adds, continuing in his own words, "the things that are worthwhile are those that are really challenging — physically and mentally. I don't like taking the easiest path in life.

"We live in the age of convenience. Everything has to be convenient and easy," he says with real distaste. "I prefer things that are a bit risky.'

McClung was born and raised in the Great Plains of the United States, but his affinity for the mountains dates from childhood and family vacations in the Rockies. That is what

drew him to the

Pacific Northwest and, ultimately, to his field of research - avalanches.

After completing two physics degrees, McClung shifted to geophysics at the University of Washington, where he did his PhD on the study of



Gavin Wilson photo

Avalanche expert Prof. David McClung, above, displays the tools of his trade: a shovel, a collapsible probe pole and a transceiver. Inset at left, ice coats McClung's whiskers at the peak of 7,817metre Nanda Devi, the highest peak in the central Himalaya. Background, the Rogers Pass section of the Trans-Canada illustrates B.C.'s avalanche problems. It is criss-crossed by several avalanche paths and kept open through the winter only with snow sheds built over the roadway and controlled avalanches.

says. "They are more common than rock slides or debris flows."

Avalanches can get bigger than that: Much bigger. Some menuve immense slabs of snow weighing, 100,000 or even

Chung heads the UBC Avalanche Research Group, which is based in both the Geography and Civil Engineering departments. Their research deals with five areas: snow mechanics.

It is important to McClung that his research be put to practical use. That's one reason he wrote the Avalanche Handbook, a technical but accessible guide used in training schools and universities across North America. Published in 1993, 6,000 copies were sold the first year and it is being translated into Italian.

His insistence on utility may partly stem from his own experiences in the mountains, as a cross-country skier and mountaineer.

cClung himself has been swept up in avalanches, "but only in small ones. I'm pretty con-servative," he says.

Many of his friends and acquaintances have not been so lucky. Several have died over the years.

In 1982 McClung and some friends were attempting to climb an 8,000-metre peak in Pakistan's Karakoram range. As they hunkered down in their base camp, it snowed every day for three weeks.

"I went home, but others stayed behind. One of my colleagues died in an avalanche after 1 left.

Fortunately, other expeditions were more successful.

In 1978 McClung scaled Nanda Devi, the highest peak in the central Himalaya at 7,817 metres: (By comparison, Mt. Baker is a mere 3.285 metres.)

In 1987 he was part of a team climbing 8,200-metre Cho Oyu, the world's sixth highest mountain, 30 kilometres west of Everest. Two in his party reached the peak.

'My feeling is that on a big mountain like that, it's the mountain that decides who gets to the peak." McClung said. "You must stay healthy, work hard and stay positive despite the cold, high altitude, personality conflicts and boredom."

These expeditions push the limits of **mental** and p**hysical enduranc**e. A Himalayan climb **means 55 days** living in a tent, a 160-kilometre hike just to get to a base camp, and much

avalanches. Since then he has opened new areas of research in this still relatively new, very specialized field.

is research has taken him from the mountains of western Norway to Rogers Pass with the National Research Council, Canmore, Alberta with Environment Canada and, in 1991, to UBC.

Ninety per cent of Canada's avalanches occur in B.C. Although most are in untracked wilderness, they are still a major concern for railways, the ski industry and the Ministry of Highways, which each winter must guard 66 high-risk areas.

Every winter in Western Canada we have 300,000 large avalanches, and I mean large ones, greater than 1,000 metric tonnes of snow," he

500.000 tonnes, the equivalent o 10.000 locomotives hurtling down the mountain at 200 kilometres an hour. Although most pose no threat to Everything has to be people, the growing popularity of heliskiing and other backcountry recrea-tional pursuits has increased the

chances of death David McClung and injury.

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in 1991 and avalanche killed nine akiers in southeastern B.C.'s Purcell Range, and in January two young men were killed while hiking near Prince George. Closer to home, Blackcomb has 270 avalanche paths around its ski areas. and Whistler 100 more within the boundaries it controls.

avalanche dynamics, land use plan-

ning, avalanche prediction and the forces put on structures in deep snow cover.

**A** numerical forecasting model he has developed has undergone rigorous testing for the past three winters, proving 80 per cent. accurate. Based on a

complex series of calculations including past occurrences, snow and weather parameters, it is the first new advance in B.C. for qualitative avalanche forecasting in 40 vears. The Ministry of Highways. principal sponsor of the research, plans to use the new forecasting model throughout the province.

hard work.

There are rewards, of course, McClung mentions the solitude, scenic beauty, companionship and challenge.

"It's so wond**erful to** go through an experience like that. On the mountain for 55 days with no telephones. no fax, no internal combustion engines. All you have to worry about is moving from A to B. eating, sleeping and doing your work.

To get up in the morning and look out over Tibet .... it's magnificent." And reaching a peak?

"It's the greatest feeling you can imagine."

McClung leans back in his chair and offers some more philosophy.

"It's been said that mountaineering is a game of patience and endurance. I believe that's true, Perhaps, so is life. If you'ne patient, a lot of things follow."